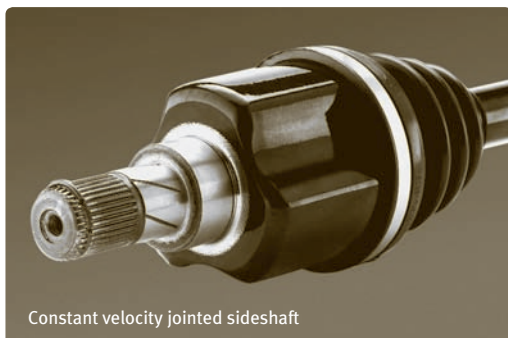
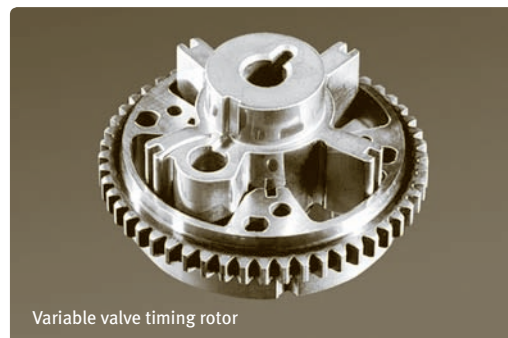


## GKN at a Glance



Constant velocity jointed driveshaft



Variable valve timing rotor

### Automotive > 22,200 Employees

- > GKN Driveline develops, manufactures and supplies the most extensive and widely used range of automotive driveline components for light vehicles, including driveshafts, geared components and torque management devices. The European industrial and distribution services business (IDS) provides a range of components to the passenger vehicle aftermarket, and repairs and replaces heavy duty propshafts.
- > The business, including joint ventures, operates from over 40 locations in more than 30 countries.
- > Other Automotive companies manufacture structural components, engine cylinder liners and substrates for catalytic converters for light vehicle and truck applications through subsidiaries and joint ventures in the UK, Germany, the US, China and India.

### Powder Metallurgy > 6,000 Employees

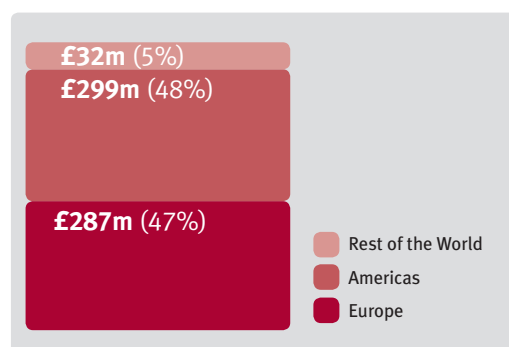
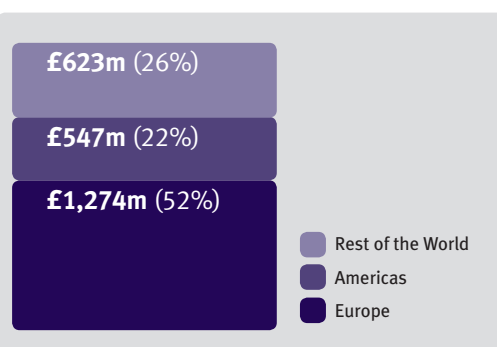
- > GKN Sinter Metals uses powdered metals to manufacture precision automotive components for engines, transmissions, and body and chassis applications. It also produces a range of components for industrial and consumer applications, including power tools, bearings, white goods and garden equipment. The business operates from 29 locations in Western Europe, North and South America, India, China and South Africa.
- > Hoeganaes produces metal powders, largely ferrous based, used in the manufacture of sintered components. Manufacture takes place in Europe and in North America, where it is the largest producer of ferrous metal powder.
- > GKN Sinter Metals is the world's largest manufacturer of sintered components with an estimated 15% global market share, around twice that of its nearest competitors. Approximately 80% of its sales are to automotive customers, with around 29%, either directly or indirectly, to the North American operations of Chrysler, Ford and General Motors, and the balance to a wide range of other industrial customers.
- > Hoeganaes has an estimated 50% share of the metal powder market in North America. Some 45% of its powder production is sold to our own sintering business with the balance to other US, European and Asian customers.

#### Principal Operations

#### Major Markets

#### Sales\* by Region of Origin

\* including share of joint ventures





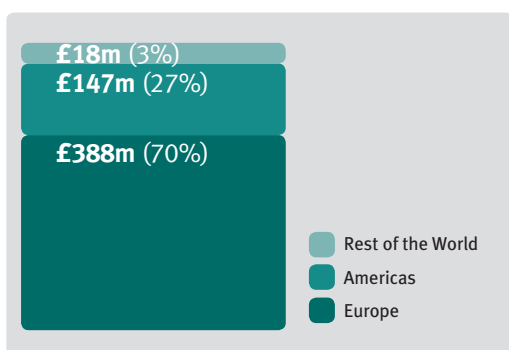
Off-highway driveshaft



Blended winglet

**OffHighway > 3,900 Employees**

- > GKN OffHighway designs, manufactures and distributes a wide range of products for the agricultural, construction and mining, and industrial machinery markets. The business supplies, on a global basis, a portfolio of products for off-highway vehicles including agricultural and torsion axles, wheels, power take-off shafts, gearboxes and tractor attachment systems.
- > A service and distribution business supplies GKN's and other manufacturers' products to aftermarket wholesalers and distributors, principally within Europe.
- > The business operates from 24 locations in 13 countries across the Americas, Europe and Asia.
- > The major markets in which GKN OffHighway operates are global agricultural (68% of sales), construction and mining equipment (20%) and industrial equipment (12%). GKN OffHighway is the leading global supplier of off-highway wheels, agricultural power take-off shafts, and high speed shafts for construction equipment.
- > A first tier supplier to the world's leading manufacturers of agricultural, construction and mining equipment, 40% of its sales are to eight global customers including John Deere, Caterpillar, Case New Holland, CLAAS and AGCO. The remaining sales are to some 3,000 independent customers.



**Aerospace > 7,900 Employees**

- > GKN Aerospace is a leading supplier of airframe and engine structures, components, assemblies, transparencies and engineering services to aircraft and engine prime contractors. It offers design and manufacturing capabilities in aerostructures (fuselage, wing and flight control surface assemblies and components), propulsion systems (engine and nacelle components and assemblies), and special products (including transparencies and protection systems).
- > The business operates through 28 manufacturing facilities, mainly in North America and Europe, assisted by a network of design and support facilities. It also has three dedicated engineering centres around the world.
- > GKN Aerospace serves all major airframe and engine manufacturers, with particular emphasis on composite technologies (22% of sales), lightweight highly stressed metallic components (42%) and integrated systems and aftermarket services (36%). It is a leader in the design and manufacture of advanced composites, transparencies and complex metal structures.
- > Approximately 58% of sales are to the defence market and 42% to the civil market. The top three customers, which account for some 50% of sales, are Boeing, Airbus and United Technologies Corporation.

