

SUBJECT INDEX

Accounting policies	21, 47-49	Internal control	76, 77-78
Accounting standards	29, 30	International Financial Reporting Standards	29, 30, 65-67, 81
Acquisitions	21, 23, 64	Investments	56
Aerospace	5, 6, 7, 8, 16-19, 21, 22, 27-28 , 89	ISA	90
AgustaWestland	6, 7, 21, 28, 68	Long-term incentives	79, 80-81, 85, 86
American depositary receipts	91	Markets	7, 15, 24-25, 26-27
Annual general meeting	72 , 75, 90	Mission statement	1
Auditors		OffHighway Systems	4, 26-27 , 89
– independence	76	Operating and financial review	21-30
– reappointment	73	Operating profit	3, 22, 24, 27, 28, 50
– remuneration	50 , 73	Pensions/post-retirement benefits	6, 22, 29-30, 61, 64-67
– report	39	Policies	
AutoComponents	4, 26-27 , 89	– competition	32
Automotive	4, 6, 7, 8, 10-15, 21, 22, 24-27 , 88-89	– data protection	32
Balance sheets	43, 69	– employee disclosure	33
Board and committees	6, 40-41, 74-77, 78	– employment	32-33
– Audit Committee	75-76, 77, 78	– ethical standards	32
– Executive Committee	75, 77	Powder metallurgy	4, 7, 8, 14-15, 26 , 88
– Nominations Committee	77	Profit and loss account	42
– Remuneration Committee	77, 79	Provisions for liabilities and charges	61
Borrowings	24, 44, 57, 58-59	Recognised gains and losses	44
Capital expenditure	23, 68	Related party transactions	68
Cash flow	23, 45-46	Remuneration report	79-87
Chairman's statement	6	Reserves	63
Chief Executive's statement	7	Risk management	28-29, 31-32, 77-78
Commitments and contingent liabilities	68	Sales	3, 21, 25, 26, 27, 28, 47, 49
Community involvement	6, 34, 35 , 72	Segmental analysis	3, 70
Corporate governance	31-32, 74-78	Shareholder analysis	91
Corporate profile	1, 4-5	Shareholders' equity	24, 44
Creditors	57, 58, 72	Share option schemes	62, 81, 86
Debtors	57	Shares	
Directors		– buyback programme	6, 24, 62, 72
– attendance record	77	– issued capital	62, 72
– biographies	41	– price information	90
– changes to the Board	6 , 72	Social responsibility	6, 31-38
– interests	85-87	Stakeholders	34
– remuneration	79-87	Stocks	56
– report	72-73	Subsidiary companies	88-89
– responsibility for the accounts	73	Tangible assets	55
– service agreements	82	Taxation	23, 49, 52-53, 57, 61, 90-91
Disposals	21, 23, 28	Technology	7, 8-20
Dividend	3, 6, 23, 53, 72	Treasury management	28
– reinvestment plan	90	Website	90, inside back cover
Driveline	4, 7, 10-13, 21, 24-26 , 88		
Earnings per share	3, 23, 53		
Emitec	4, 26-27 , 89		
Employees	7, 33-34 , 54		
Environment	31, 37-38		
Ethical standards	32		
Exceptional items	22, 51		
Financial			
– calendar	90		
– five-year record	71		
– highlights	3		
– instruments	29, 47, 59-60		
– review (operating and financial review)	21-30		
Foreign currencies	29, 47, 59		
Going concern	30		
Goodwill	22, 24, 48, 54		
Health and safety	36-37		
Interest payable (net)	22, 52		