

SUBJECT INDEX

Accounting policies	29, 47-49	Foreign currencies	11, 30, 47, 59
Accounting standards	6, 30, 31	Going concern	31
Acquisitions	8, 10, 22, 26, 63-64	Goodwill	18, 19, 48, 54
Aerospace	3, 8, 10, 14-15, 18, 24-27 , 91	Health and safety	6, 8-9, 38-39
Aerospace Services	3, 8, 10, 14-15, 26-27 , 91	Interest payable (net)	18, 51
AgustaWestland	3, 8, 10, 27, 68 , 91	Internal control	34, 78-79
American depositary receipts	94	Investments	56
Annual general meeting	72, 75, 93	ISA	93-94
Auditors		Long-term incentives	80, 81-83, 87, 88
– independence	77	Markets	8, 10-11, 22, 23, 26, 27, 28
– reappointment	73	Mission statement	1
– remuneration	50, 73	OffHighway Systems	2, 10, 23
– report	92	Operating and financial review	18-31
AutoComponents	2, 10, 23 , 91	Operating profit	5, 18, 22, 26, 50
Automotive	2, 8, 10, 12-13, 18, 20-23 , 90-91	Pensions/post-retirement benefits	6, 11, 18, 30-31, 61, 64-67
Balance sheets	43, 69	Policies	
Board and committees	6-7, 16-17, 74-78	– competition	35
– Audit Committee	76-77, 78, 79	– data protection	35
– Nominations Committee	77, 78	– employee disclosure	35
– Remuneration Committee	77, 78, 80	– employment	35
Borrowings	19, 44, 57, 58-59	– ethical standards	35
Capital expenditure	19, 67	Powder metallurgy	2, 8, 10, 11, 23 , 90-91
Cash flow	19, 45-46	Profit and loss account	42
Chairman's statement	6-7	Provisions for liabilities and charges	61
Chief Executive's review	8-11	Recognised gains and losses	44
Commitments and contingent liabilities	67	Related party transactions	67
Community involvement	9, 37, 38	Remuneration report	80-89
Corporate governance	7, 34-35, 74-79	Reserves	63
Corporate profile	1-3	Risk management	29-30, 34, 78-79
Creditors	57, 58, 73	Sales	5, 18, 20, 22, 23, 24, 26, 27, 47, 49
Debtors	57	Segmental analysis	5, 70
Directors		Shareholder analysis	94
– attendance record	78	Shareholders' equity	19, 44
– biographies	16-17	Share option schemes	62, 82-83, 87
– changes to the Board	6-7 , 72	Shares	
– interests	87-89	– issued capital	62, 72
– remuneration	80-89	– price information	93
– report	72-73	Social responsibility	6, 9, 32-41
– responsibility for the accounts	73	Stakeholders	37
– service agreements	83-84	Stocks	57
Dividend	5, 6, 19, 53, 72	Subsidiary companies	90-91
– reinvestment plan	93	Tangible assets	55
Donations	38, 72	Taxation	18-19, 49, 52, 58, 94
Driveline	2, 8, 9, 10-11, 12-13, 22-23 , 90	Technology profiles	12-15
Earnings per share	5, 19, 53	Treasury management	29
Emitec	2, 10, 23	Website	93, 95
Employees	9, 32, 35, 36-37 , 54		
Environment	6, 40-41		
Ethical standards	34-35		
Exceptional items	18, 51		
Financial			
– calendar	93		
– five-year record	5, 71		
– highlights	5, 20, 24		
– instruments	29-30, 47, 59-60		
– review (operating and financial review)	18-31		