

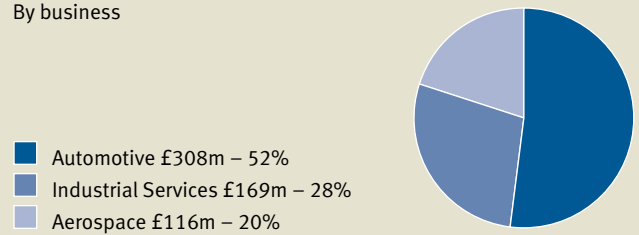
Financial highlights

2000: A year of change

- Continued progress in 2000 – sales increase by 10%
- Seventh successive year of profit increase
- Acquisition of driveline operations from Opel and Nissan in outsourcing agreements
- Strategic partnership with Boeing with acquisition of US fabrication operation
- AgustaWestland helicopter joint venture now operational
- Continuing growth in Industrial Services

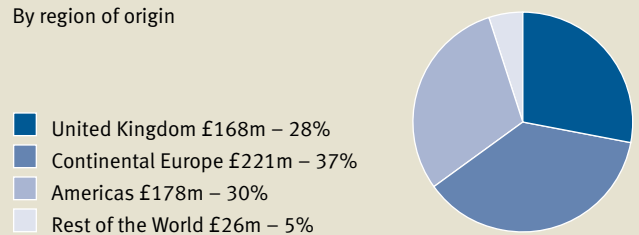
Operating profit before goodwill amortisation and exceptional items

By business



Operating profit before goodwill amortisation and exceptional items

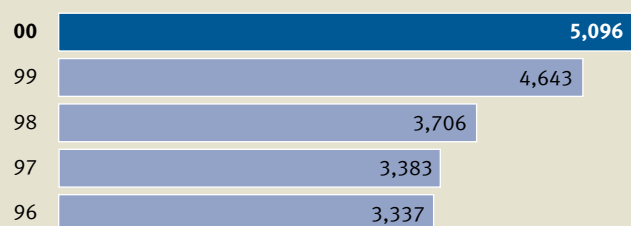
By region of origin



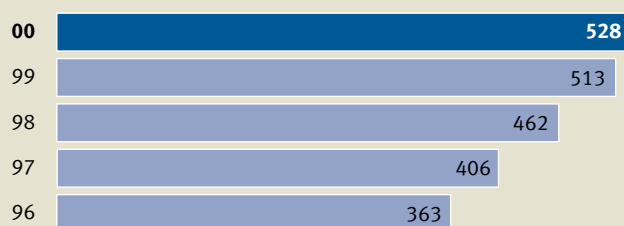
Financial achievements

	2000	1999	Increase
Sales	£5,096m	£4,643m	+10%
Profit before tax, goodwill amortisation and exceptional items	£528m	£513m	+3%
Earnings per share before goodwill amortisation and exceptional items	54.5p	52.4p	+4%
Dividend/return of capital per share	19.8p	18.0p	+10%

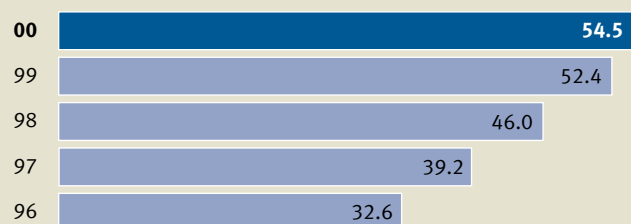
Sales £m



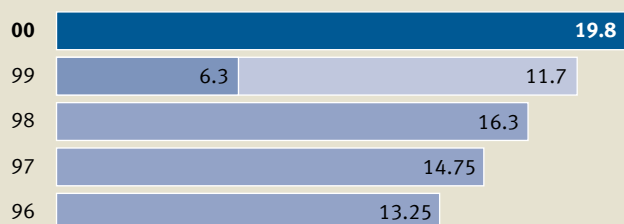
Profit before tax, goodwill amortisation and exceptional items £m



Earnings per share before goodwill amortisation and exceptional items pence



Dividend and return of capital per share pence



Return of capital